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# OUR ESG STRATEGY

To lead with sustainable goals, we have established a robust ESG strategy and roadmap with six Strategic Pillars (SPs), each having its defined focus areas, Key Performance Indicators (KPIs), targets, and action plans.

Our ESG Strategy and associated roadmap aim to take forward our guiding principles of conserve, value and delivering by scaling stakeholder value creation, minimizing the carbon footprint of our operations, and driving positive social change. These principles and ESG commitments are integrated into our operational framework and taken forward under the oversight of our leadership team. A robust ESG Governance Framework enables us to periodically monitor and assess the progress of ESG initiatives.

## **Environment**

## SP1. Climate Resilience

Focus Area	Target: FY 2025	Progress: FY 2024	
Transition to a Low-Carbon	25.2% reduction in combined Scope 1 and Scope 2 GHG Emissions (compared to FY 2020 baseline)	31.5% reduction in combined Scope 1 and Scope 2 GHG Emissions (compared to FY 2020 baseline)	
Economy	50 MW Renewable Energy Capacity	38+ MW Renewable Energy capacity	
Climate Risk and OpportunityConduct Climate Risk and Opportunity Assessment and develop a standalone report aligned with the Task Force on Climate-related Financial Disclosures (TCFD)		Initiated a Climate Risk and Opportunities Assessment	

## SP2. Sustainable Operations

Focus Area	Target: FY 2025	Progress: FY 2024	
Resource Management	Zero Waste to Landfill 99.6% of waste diverted from landfill		
Benchmark & Performance Targets	Incorporate Green Lease clause in tenant agreements/ renewals	100% Green Leases	
Certifications, Labels and Ratings	<ol> <li>100% assets are Green Building Certified</li> <li>Assets with Energy Rating</li> </ol>	<ol> <li>100% malls and offices are Green Building Certified</li> <li>Two Malls with a 5-star BEE Energy Rating</li> </ol>	

# Social

About The Report

#### SP3. Diversity, Equity, and Inclusion (DE&I)

Focus Area	Target: FY 2025	Progress: FY 2024	
30% female representation in the total workforce		25% female representation in the total workforce	
Recruit Diverse Talent	2% representation of Persons with Disabilities (PwDs) in the total workforce	2% representation of Persons with Disabilities (PwDs) in the total workforce	
	2% representation of ex-servicemen & their kin and people with a sports background in the total workforce	1.5% representation of ex-servicemen & their kin and people with a sports background in the total workforce	
Employee		2 hours of average volunteering per employee per year	
		Zero Reportable Accidents at the workplace	
	Human Rights Assessments conducted at all malls	Human Rights Assessments conducted at all malls	
Career Development	26 hours of average training per employee per year	<ol> <li>46 hours of average training per on-roll employee per year</li> </ol>	
		<ol> <li>23 hours of average training per employee (on-roll and outsourced) per year</li> </ol>	

## SP4. Stakeholder Engagement

Focus Area	Target: FY 2025	
Investors		
Tenants & Consumers	Maintain 100% engagement with relevant stakeholders	
Employees		
Communities		

Progress: FY 2024

Continuous engagement with all relevant stakeholders through the reporting year



## Governance

## SP5. Management & Compliance

Focus Area	Target: FY 2025	Progress: FY 2024
Board Performance	100% of Directors on the Board apprised of ESG performance	100% of Directors on the Board apprised of ESG performance

SP6. Transparency & Reporting				
Focus Area	Target: FY 2025	Progress: FY 2024		
Transparent Reporting Ownership, Accountability and Accuracy Data Management	Zero Data Breaches across Nexus Select	Zero Data Breaches across Nexus Select		



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Annexures